THE FINANCIAL PLAN

Town of The Pas

For the Year 2021

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	X	
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	X	
Page 3	General Operating Fund - Budgeted Expenditure	X	
Page 4	General Operating Fund - Budgeted Expenditure	X	
Page 5	General Operating Fund - Budgeted Expenditure	X	
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of _____ _____	X	
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____		N/A
Page 8	Calculation of Tax Levies	X	
Page 9	Sundry Revenue and Expenditure Analysis	X	
Page 10	Rural Area and General Municipal Requirements	X	
Page 11	General Operating Fund - Debenture Debt Charges	X	
Page 12	Utility Operating Fund - Debenture Debt Charges		
Page 13	Capital Budget (Current Year)	X	
Page 14	Capital Expenditure Program (Subsequent Five Years)	X	

GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Town of The Pas

For the Year 2021

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	9,065,344	9,066,170	9,365,014	9,286,695
Total Grants in Lieu of Taxes - Page 8	1,573,655	1,573,655	1,619,726	1,606,178
Sub-total	10,638,999	10,639,825	10,984,740	10,892,873
School Requisitions (deduct) - Page 8	3,426,022	3,425,599	3,426,842	3,426,842
Municipal Taxes and Grants in Lieu of Taxes	7,212,977	7,214,226	7,557,898	7,466,031
Other Revenue - Page 2	5,228,006	4,682,866	4,744,231	4,744,267
Transfers from Accumulated Surplus & Reserves - Page 2	91,537	210,949	112,500	112,500
Total Municipal Revenue	12,532,520	12,108,042	12,414,629	12,322,797

EXPENDITURE

General Government Services	1,650,203	1,387,024	1,335,748	1,347,291
Protective Services	3,215,201	3,038,250	3,207,379	3,346,134
Transportation Services	2,358,002	2,465,244	2,101,441	2,350,939
Environmental Health Services	652,198	535,202	606,495	610,744
Public Health and Welfare Services	96,290	48,816	83,114	83,945
Environmental Development Services	1,500	3,500	15,000	15,000
Economic Development Services	86,139	62,991	110,145	112,337
Recreation and Cultural Services	2,432,636	2,254,084	2,249,805	2,424,066
Fiscal Services	630,161	567,161	967,011	567,161
Transfers - Deficit Recovery - Page 9			273,311	
- To Reserves - Page 5	1,400,838	1,557,726	1,458,936	1,458,936
Total Basic Expenditure	12,523,168	11,919,997	12,408,385	12,316,554
Allowance For Tax Assets - Page 8	9,352	9,352	6,244	6,244
Total Municipal Expenditure	12,532,520	11,929,349	12,414,629	12,322,797
Net Operating Surplus (Deficit)	-	178,692	-	0

Departmental Use Only	Adopted by Resolution of Council _____ (Head of Council) _____20__ _____ (Chief Administrative Officer)

GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS

Town of The Pas

For the Year 2021

Other Revenue		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added		-	13,248	-	-
Tax Penalties		130,000	138,246	135,000	135,000
Licenses	- Animal	1,500	1,375	1,500	1,500
	- Business	25,000	22,005	25,000	25,000
	- Other _____	-			
Permits	- Building	15,000	12,123	15,000	15,000
	- Other _____				
Fines		84,000	73,879	84,500	84,500
Sales of Service	- General Government	40,000	42,789	39,600	39,600
	- Fire	96,550	106,603	104,050	104,050
	- Transportation	48,000	89,970	70,000	70,000
	- Airport	1,197,000	599,929	875,929	898,464
	- Environmental Health	198,500	293,042	230,000	230,000
	- Public Health and Welfare	50,000	38,851	41,000	41,000
	- Environmental Development	-			
	- Economic Development	-			
	- Recreation and Culture	930,721	611,165	638,693	770,943
	- Museum	157,300	109,994	159,522	159,522
Sales of Goods					
Rentals					
Trailer Park Rentals					
Trailer Park Fees / Grazing Leases					
Concessions and Franchises					
Returns from Investments		130,000	128,637	130,000	130,000
Development and Dedication Fees					
Unconditional Grants - Municipal Operating					
	- Other _____				
	- Other _____				
Conditional Grants	- Federal Government	255,000	185,412	154,750	-
	- Federal - Gas Tax	311,914	288,941	288,941	288,941
(Page 9)	- Provincial Government	1,154,914	1,494,390	1,186,914	1,186,914
	- Municipal Government				
	- CDI Bi-pole	259,795	266,319	266,319	266,319
	- Other _____	57,812	- 11,900	122,513	122,513
Other Income	Accomodation Tax	80,000	152,849	150,000	150,000
	Lot Sales	5,000	25,000	25,000	25,000
Total Other Revenue - Page 1		5,228,006	4,682,866	4,744,231	4,744,267
Transfers From					
	- Accumulated Surplus				
	- Reserves (Page 13)	91,537	210,949	112,500	112,500
Total Transfers - Page 1		91,537	210,949	112,500	112,500
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		5,319,543	4,893,815	4,856,731	4,856,767

BUDGETED EXPENDITURE

Town of The Pas

For the Year 2021

	GENERAL GOVERNMENT SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	133,666	83,832	116,567	116,567
1200	General Administrative				
1212	Chief Administrative Officer and Staff	596,361	438,273	559,858	565,457
1215	Office	110,300	132,886	117,403	119,751
1216	Legal	50,000	37,773	40,000	40,000
1217	Audit	17,000	14,980	16,500	16,500
1218	Assessment	73,000	72,225	72,081	72,081
1240	Taxation	5,000	3,962	5,000	5,000
1300	Other General Government				
1310	Elections	-	-	-	-
1320	Conventions	-			
1330	Damage Claims and Liability Insurance	12,000	14,585	15,000	15,300
1340	Intergovernmental Relations	-			
1350	Grants - General	158,267	156,073	106,877	106,877
1360	Other General Government-Sundry	537,860	475,684	329,711	333,009
	Past-Service Pension Payments	-			
	Unallocated Employee Benefits	-			
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	1,693,454	1,430,274	1,378,998	1,390,541
1991	Recoveries (deduct) - Utility	43,250	43,250	43,250	43,250
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	1,650,204	1,387,024	1,335,748	1,347,291
	PROTECTIVE SERVICES				
2100	Police	2,629,504	2,541,758	2,680,906	2,707,715
2400	Fire	436,661	419,330	386,582	437,329
2500	Emergency Measures				
2510	Emergency Measures Organization	5,000	3,129	3,000	3,000
2520	Flood Control				
2540	Ambulance Services				
2550	Other	30,347	29,766	30,659	31,579
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	60,251	27,390	27,938	28,217
2650	Other - Traffic Services				
	Other Bylaw	53,438	16,876	78,295	138,295.20
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	3,215,201	3,038,250	3,207,379	3,346,134
	TRANSPORTATION SERVICES				
	Road Transport				
	Administration				
32200	Engineering	251,256	297,934	301,020	304,031
	Roads and Streets				
	Unallocated Costs				
32301	- Wages and Benefits	182,489	285,683	243,995	246,434
32302	- Equipment Fuel				
32303	- Equipment Repairs and Maintenance				
32304	- Equipment Insurance and Registration				
32305	- Workshop and Yard Operations	211,973	223,341	225,029	227,279
	- _____				
	- _____				
	Road Construction and Maintenance				
32311	- Labour	71,051	44,893	45,342	45,796
32312	- Materials	17,500	31,801	22,500	22,725
32313	- Rentals				
31314	- Equipment	2,200	3,906	4,200	4,242
	- _____				
	Transportation Services Sub-Total Forward to Page 4	736,469	887,558	842,086	850,507

BUDGETED EXPENDITURE

Town of The Pas

For the Year 2021

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
	Transportation Services Sub-Total Forward from Page 3	736,469	887,558	842,086	850,507
32330	Sidewalks and Boulevards	10,271	53,309	34,103	34,444
32340	Ditches and Road Drainage	51,606	14,115	31,836	32,154
32350	Storm Sewers	50,422	40,250	43,107	43,538
32360	Street Cleaning	41,838	27,002	35,543	35,899
32371	Snow and Ice Removal - Labour	79,184	135,598	121,900	123,119
32372	- Materials	22,450	58,405	52,400	52,924
32373	- Rentals				
	- Equipment	20,500	38,363	37,500	37,875
32400	Bridges	-			
32500	Street Lighting	124,768	154,548	137,395	141,517
32600	Traffic Services	28,943	28,157	27,242	27,515
32700	Parking	-			
32900	Other Road Transport	-			
	Airport	1,191,550	1,027,939	738,329	971,447
	Other Transportation Services				
	TOTAL TRANSPORTATION SERVICES - TO PAGE 1	2,358,001	2,465,244	2,101,441	2,350,939
	ENVIRONMENTAL HEALTH SERVICES				
	Garbage and Waste Collection				
4320	Garbage Collection	190,701	191,759	193,619	195,555
	Recycling	159,649	159,649	159,649	159,649
4330	Nuisance Grounds	279,904	177,120	231,284	233,597
	Other Environmental Health				
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other _____	21,944	6,674	21,944	21,944
	TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	652,198	535,202	606,495	610,744
	PUBLIC HEALTH AND WELFARE SERVICES				
	Public Health				
5110	Health Unit				
5160	Cemeteries	96,290	48,816	83,114	83,945
5186	Other _____				
	_____				
	Medical Care				
5220	Medical Officer				
	Other _____				
	Hospital Care				
5370	Hospital Care				
	Other _____				
	Social Assistance				
5420	Social Assistance				
	Other _____				
	TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1	96,290	48,816	83,114	83,945
	ENVIRONMENTAL DEVELOPMENT SERVICES				
6100	Planning and Zoning				
	Community Development				
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation	1,500	3,500	15,000	15,000
6241	Urban Area Weed Control				
	Grant				
	Other _____				
	TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1	1,500	3,500	15,000	15,000

BUDGETED EXPENDITURE

Town of The Pas

For the Year 2021

	ECONOMIC DEVELOPMENT SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation				
	Grants				
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	85,639	62,469	109,595	111,787
7410	Tourism	500	522	550	550
7420	Public Receptions				
	TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	86,139	62,991	110,145	112,337
	RECREATION AND CULTURAL SERVICES				
8110	Recreation	264,197	259,690	205,413	256,766
8120	Community Centers and Halls	636,308	544,788	538,679	592,547
8130	Swimming Pools and Beaches	518,469	465,273	473,504	520,854
8140	Golf Courses				
8150	Skating Rinks and Arenas	387,732	413,319	392,634	412,265
8180	Parks and Playgrounds	205,794	193,720	205,811	207,870
8190	Other Recreational Facilities				
	Grants				
	_____				
	_____				
8240	Museums	261,736	219,491	269,575	269,575
8250	Libraries	158,400	157,803	164,190	164,190
8280	Other Cultural Facilities				
	_____				
	_____				
	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	2,432,636	2,254,084	2,249,805	2,424,066
	FISCAL SERVICES				
9320	Transfer to Capital - Page 13	63,000	-	399,850	-
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11	567,161	567,161	567,161	567,161
9420	Other Long-term debt charges				
9430	Tax discount and short-term loan interest				
9440	Other Debt Charges				
	Other Fiscal Services				
	TOTAL FISCAL SERVICES - TO PAGE 1	630,161	567,161	967,011	567,161
	TRANSFERS				
9900	General Reserve (interest only)	942	459	- 0	- 0
	Specific-Purpose Reserves:				
	- Machinery and Equipment	60,042	58,645	81,188	81,188
	- Infrastructure	314,700	317,523	171,504	171,504
	- Museum	5,648	5,710	5,808	5,808
	-Elections	2,104	2,124	2,159	2,159
	- Arena	23,266	17,905	23,290	23,290
	- Civic Center	10,523	10,603	10,778	10,778
	-Computer	15,048	15,078	7,716	7,716
	- Library	5,788	5,577	5,449	5,449
	- Pool	18,853	14,869	24,329	24,329
	- Wellness equipment	20,000	13,906	10,396	10,396
	- Federal Gas Tax	353,025	322,372	311,591	311,591
	- CDI Bi-Pole	261,386	266,319	266,319	266,319
	- Fire	61,582	93,513	119,805	119,805
	- Garage/Fuel Tanks	42,354	22,878	40,625	40,625
	- Waste Disposal Site	85,456	197,928	162,343	162,343
	- Community Enhancement	40,000	75,779	75,918	75,918
	- Destination Marketing	23,233	37,658	41,458	41,458
	- Recreation Infrastructure	20,002	37,939	38,050	38,050
	- Airport	6,575	6,019	20,500	20,500
	- Columbarium/Cemetary	486	466	466	466
	- Land/Lakeside Development	2,151	2,204	2,233	2,233
	- Sidewalk renewal (interest only)	1,281	1,326	1,359	1,359
	- Parks and playgrounds (interest only)	657	681	697	697
	- Riverfront (interest only)	641	664	680	680
	- Utility (interest only)	25,095	29,581	34,273	34,273
	TOTAL TRANSFERS - TO PAGE 1	1,400,838	1,557,726	1,458,936	1,458,936

UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Town of The Pas

For the Year 2021

REVENUE

			Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES	- Residential	957,390	1,110,749	1,110,749	1,286,673.02
		- Commercial and Bulk	207,729	170,518	170,518	197,524.72
		- Industrial	412,107	394,780	394,780	457,306.43
		- Federal and Provincial				
		- Municipal and Schools				
310	SEWER SERVICE CHARGES	- Residential	505,434	474,253	474,253	549,367.07
		- Commercial				
		_____				
320	Discounts, Refunds and Cancellations					
	Net Consumer Revenue - Sub Total		2,082,660	2,150,299	2,150,299	2,490,871
330	Penalties		39,245	39,688	40,000	40,000
340	Hydrant Rentals		26,700	26,700	26,700	26,700
350	Installation Service					
360	Connection Revenue - Net		500	150	500	500
370	Provincial Grants			-	10,440,000	-
380	Other Revenue		26,120	2,690	5,300	5,300
390	Transfer from Revenue Fund - Page 5				-	
396	Transfer from Reserves - Utility - Page 13					
397	Transfer from Accumulated Surplus		276,107	276,107	29,502	-
	TOTAL REVENUE		2,451,332	2,495,634	12,692,301	2,563,371

EXPENDITURE

410	WATER SUPPLY				
411	Administration	349,345	337,485	358,603	362,189
412	Customer Billings and Collections	11,543	26,445	12,118	12,239
413	Purification and Treatment	367,550	440,142	367,181	370,853
414	Water Purchases				
415	Service of Supply	201,968	243,991	284,463	287,308
416	Transmissions and Distribution	471,220	483,182	425,043	429,293
417	Other Water Supply Costs	21,025	15,343	23,164	23,396
418	Connections - Net Loss	22,154	46,300	23,456	23,691
	TOTAL	1,444,805	1,592,888	1,494,029	1,508,969
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage Collection System	51,537	154,743	73,124	73,855
423	Sewage Lift Station	85,228	99,407	164,318	148,646
424	Sewage Treatment and Disposal	68,931	64,680	64,939	64,939
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss	24,724	101,739	26,390	26,390
	TOTAL	230,420	420,569	328,771	313,830
430	TRANSFER TO CAPITAL - Page 13			10,440,000	
450	DEBENTURE DEBT CHARGES - Page 12			-	340,572
470	TRANSFERS				
471	Deficit Recovery, 20____ - Page 9	276,107	276,107	29,502	
473	Transfer to Utility Reserve	500,000	500,000	400,000	400,000
474	Transfer to _____ Reserve				
	TOTAL	776,107	776,107	429,502	400,000
	TOTAL EXPENDITURE	2,451,332	2,789,564	12,692,302	2,563,371
	NET OPERATING SURPLUS (DEFICIT)	-	- 293,929	- 0	0

CALCULATION OF TAX LEVIES

Town of The Pas

For the Year 2021

Education (Requistion) Taxes:	Assessments: Taxable	Assessments: Grazing Lease and/or Converted fees	Assessments: Grants in Lieu of Taxes	Assessments: Total	Expenditures: Basic	Expenditures: Allowance Tax Assets	Expenditures: Total	Mill Rate (M/R)	Revenues: Tax Levy	Revenues: Grants in Lieu of Taxes	Revenues: Grazing lease and / or Converted fees	Revenues: Total
Education Support Levy (ESL)	47,779,160		16,200,450	63,979,610	563,580	16	563,596	8.809	420,887	142,710		563,596
Kelsey School Division	163,761,210		27,919,850	191,681,060	2,863,262	453	2,863,715	14.940	2,446,592	417,123		2,863,715
				0			0					0
Total Education Taxes	211,540,370	0	44,120,300	255,660,670	3,426,842	469	3,427,311	**23.749**	2,867,479	559,832	0	3,427,311

Page 1

Municipal Taxes:	Assessments: Taxable	Assessments: Otherwise Exempt	Assessments: Grants in Lieu of Taxes	Assessments: Total	Expenditures: Basic	Expenditures: Allowance Tax Assets	Expenditures: Total	Mill Rate Frt/PP	Revenues: Tax Levy	Revenues: Grants in Lieu of Taxes	Revenues: Other Revenues and Transfers	Revenues: Total
Debenture Debt Charges												
4381 - Multiplex	168,268,590	25,009,370	27,919,850	221,197,810	169,099	118	169,216	0.765	147,858	21,359		169,216
4435 - Wellness Center	168,268,590	25,009,370	27,919,850	221,197,810	206,615	205	206,820	0.935	180,715	26,105		206,820
4486 - Winton Pool	168,268,590	25,009,370	27,919,850	221,197,810	191,447	110	191,557	0.866	167,379	24,179		191,557
				0			0	**2.566**				0
Deficit Recovery												
General	169,326,020		27,919,850	197,245,870	273,311	72	273,383	**1.386**	234,686	38,697		273,383
Utility				0			0					0
Reserve Funds												
Machinery and equpment	169,326,020		27,919,850	197,245,870	75,000	151	75,151	0.381	64,513	10,637		75,151
Infrastructure	169,326,020		27,919,850	197,245,870	150,000	104	150,104	0.761	128,857	21,247		150,104
Municipal Elections	169,326,020		27,919,850	197,245,870	2,000	170	2,170	0.011	1,863	307		2,170
Garage	169,326,020		27,919,850	197,245,870	19,813	109	19,922	0.101	17,102	2,820		19,922
Library	169,326,020		27,919,850	197,245,870	5,000	128	5,128	0.026	4,402	726		5,128
Civic Center	169,326,020		27,919,850	197,245,870	10,000	60	10,060	0.051	8,636	1,424		10,060
Fire Equipment	169,326,020		27,919,850	197,245,870	50,000	100	50,100	0.254	43,009	7,092		50,100
Computer Equipment	169,326,020		27,919,850	197,245,870	7,500	193	7,693	0.039	6,604	1,089		7,693
Museum	169,326,020		27,919,850	197,245,870	5,000	128	5,128	0.026	4,402	726		5,128
Arena	169,326,020		27,919,850	197,245,870	15,000	188	15,188	0.077	13,038	2,150		15,188
Pool	169,326,020		27,919,850	197,245,870	15,000	188	15,188	0.077	13,038	2,150		15,188
Wellness Equipment	169,326,020		27,919,850	197,245,870	5,000	128	5,128	0.026	4,402	726		5,128
				0			0	**1.830**	0	0		0
General Municipal												
Rural Area				0	0	0	0		0	0		0
At Large	169,326,020		27,919,850	197,245,870	6,343,749	3,623	6,347,372	32.180	5,448,911	898,461		6,347,372
Business Tax, Fees				0			0		8,120			8,120
Other Revenue and Transfers							0				4,856,731	4,856,731
Total Municipal					7,543,534	5,774	7,549,308	37.96	6,497,535	1,059,893	4,856,731	12,414,160
Total (Education + Municipal) Taxes					10,970,376	6,244	10,976,620		9,365,014	1,619,726	4,856,731	15,841,471
						Page 1			Page 1	Page 1,9	Page 2	

* Added to Total Tax Levy on page 1

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

Town of The Pas

For the Year 2021

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate		Amount	Frontage	Total
	Farm/Residential	Other					
Corporate		28,930	52.902	61.711	1,785		1,785
HMQ Misc			52.902	61.711	0		0
Attorney General - Courts		3,641,240	52.902	61.711	224,705		224,705
Government Services		1,785,370	52.902	61.711	110,177		110,177
Conserv - Crown land	1,350	850	52.902	61.711	124		124
Conserv - Parks			52.902	61.711	0		0
Conserv - Operations	23,360		52.902	61.711	1,236		1,236
Conserv - Northern MB	29,440	4,620	52.902	61.711	1,843		1,843
Highways Transportation		450,650	52.902	61.711	27,810		27,810
University College of the Nor	945,590	6,944,300	52.902	61.711	478,563		478,563
MPIC		275,220	52.902	61.711	16,984		16,984
MHRC	10,648,770	67,020	52.902	61.711	567,477		567,477
MB Hydro		755,440	52.902	61.711	46,619		46,619
MHQ (Can) Misc	62,920	1,992,840	52.902	61.711	126,309		126,309
Freshwater Fish Marketing		101,210	52.902	61.711	6,246		6,246
Via Rail Canada Inc.	7,970	152,760	52.902	61.711	9,849		9,849
							0
							0
							0

Total - Pages 1, 8 1,619,726

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Province of Manitoba	Muni. Operating Grant (Inc. rec, infra, etc)	516,285
Province of Manitoba - Stategic Mun. Inv. Fund	Public Safety Basket - Urban Policing Grant	603,629
Province of Manitoba	Fire Grant	24,000
Manitoba Liquor and Lotteries	Chaplaincy Grant	23,000
Manitoba Hydro	CDI Bipole	266,319
Government of Canada	Northern and Aboriginal Crime Prevention	60,000
Province of Manitoba	Handivan	20,000
Government of Canada	Federal Gas Tax	288,941

Total - Page 2 1,802,174

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
$273,311.00	2019	1		273,311

Total - Page 1 273,311

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term		Authority	Amount
$29,502.00	2019	1			29,502

Total - Page 6 29,502

RURAL AREA AND GENERAL MUNICIPAL REQUIREMENTS

Town of The Pas

For the Year 2021

Part 1 - Analysis of Expenditures Benefitting Rural Area			
Account No.	Account Name	Total Expenditures from Pages 3, 4 and 5	Expenditures applicable to Rural Area only
	Legislative	116,567	
	General Government (ex legislative)	1,219,181	
	Policing Services	2,680,906	
	Protective Services (ex policing)	526,473	
	Transportation Services (ex airport)	1,363,112	
	Airport	738,329	
	Environmental Health Services	606,495	
	Public Health Services	83,114	
	Environmental Development Services	15,000	
	Economic Development Services	110,145	
	Recreation and Cultural Services	2,249,805	
	Fiscal Services	567,161	
	Transfers to Reserves	1,458,936	
	Transfers to Capital	399,850	
	Transfers to Utility	0	
	Deficit Recovery	273,311	
Total - Part 2		12,408,385	0

Part 2 - Calculation of Rural and At large Requirements				
	Required Expenditures	Rural	At Large	Totals
Total Basic Expenditures		0	12,408,385	12,408,385
Less: Other Revenue Allocated			-4,744,231	-4,744,231
Transfers from Reserves			-112,500	-112,500
Business Taxes			-8,120	-8,120
Sub-Totals	*0*	*0*	*7,543,534*	*7,543,534*
Less: Required Expenditures				0
Debenture payments			-567,161	-567,161
Reserve Allocations			-359,313	-359,313
Deficit Recovery			-273,311	-273,311
General Municipal	0	0	6,343,749	6,343,749
Requirements		Page 8	Page 8	

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

Town of The Pas

For the Year 2021

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Multiplex	4381	2025	719,630	128,619	591,011	40,479	169,099			169,099	
Wellness Center	4435	2025	903,883	164,810	739,073	41,805	206,615			206,615	
Winton Pool	4486	2027	1,133,322	141,865	991,457	49,583	191,447			191,447	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
			2,756,835	435,294	2,321,541	131,867	567,161	0	0	567,161	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
				0				
Loc. Imp. Dist.	168,268,590	25,009,370	27,919,850	221,197,810	567,161			567,161
				0				
					567,161	0	0	567,161

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

Town of The Pas

For the Year 2021

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
				0				
				0				
				0				
					0.00	0.00	0.00	0.00

CAPITAL BUDGET
(current year)
Town of The Pas

For the Year 2021

Part 1 - CAPITAL EXPENDITURES

	Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
	Carry Forward					
	Civic Center - Boiler completion	40,000			40,000	
	Library - Annex Bathrooms	10,000			10,000	
	Arena - Chiller	175,000			175,000	
	Env -Collection Study	30,000			30,000	
	Env - SWDG expansion feasibility	120,000			120,000	
	Fire - Air scrubber (install only)	10,000			10,000	
	Pool - Engineering study	30,000			30,000	
	Utility - Software/Hardware update	30,000			30,000	
C	Utility - Assess. Sys WTP reg/req	60,000			60,000	
C						
	Museum - Brickpoint work	105,000	63,000		42,000	
	New					
	Airport - ACAP Material Spreader	120,803	112,600		8,203	
	Airport - ACAP Beacon	10,000	10,000			
	Parks - Lighting Centenial park	250,400	184,250		66,150	
	Fire - Tanker	350,000			350,000	
	Fire - CAFS system	30,000	30,000			
					0	
	Infra - Engineering study	250,000			250,000	
	CSO vehicle + equipment	65,000			65,000	
	Civic Center - Front step repairs	15,000			15,000	
	Gen (Computer) - ongoing	7,500			7,500	
	WC equipment - ongoing	10,000			10,000	
					0	
	PW - Tandem box	25,000			25,000	
	PW - 3/4 ton truck	45,000			45,000	
	PW - 1/2 ton truck	40,000			40,000	
	Utility - Valve turner	12,000			12,000	
	Utility - Lagoon expansion	17,400,000		10,440,000	2,160,000	4,800,000
		19,240,703				
		TOTAL	399,850			
			Page 5	10,440,000		
				Page 6	3,600,853	
					Part 2	4,800,000
						Part 3

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		**Cash Resources**
	To Operating	To Capital	To Operating	To Capital	(Opening balance in Reserve)
Machinery Replacement		175,000			437,010
Fire Equipment		360,000			302,902
Infrastucture		250,000			1,269,857
Arena Reno					38,183
Winton Pool		30,000			71,629
Computer		7,500			9,788
Civic Centre		15,000			43,645
Library Reno		10,000			25,564
General					-0
Airport Capital Improvement		8,203			336,440
WDG		150,000			1,012,129
Land Development					11,710

Garage/Fuel Tank					42,690
Sidwalk Renewal					84,966
Cemetary					12,448
Federal Gas Tax - LIABILITY		215,000			1,272,072
Parks and Playground					43,595
Wellness Equipment		10,000			19,761
Community Enhancement	75,000				19,942
Destination Marketing					228,806
Lakeside Development					127,965
Sask River Waterfront					42,503
Bipole III - LIABILITY		66,150			350,757
Columbarium Reserve					16,714
Municipal Election					8,942
Museum		42,000			48,011
Rec Infra Reserve	37,500				15,665
Sewer and Water				2,262,000	2,143,409
	112,500				
	Page 2	1,338,853			
		Part 1	0		
			Page 6	2,262,000	0
				Part 1	

PART 3. BORROWING (Subject to Municipal Board Approval)

	TEMPORARY FINANCING			REPAYMENT	
PROPOSAL	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
Lagoon upgrade	4,800,000			340,572	25
TOTAL - Part 1	4,800,000	0	0		

Departmental Use Only

Adopted by Resolution of Council

_____
(Head of Council)

_____20__ _____
(Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Town of The Pas

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)											SOURCE OF FUNDS			
	2022		2023		2024		2025		2026		Total	Operating	Reserves	Borrowing	Other
											0				
Rplc unit #71 2001 3/4 Ford	2	50,000									50,000		50,000		
Rplc unit #76 2005 1/2 Dodge			2	50,000							50,000		50,000		
Rplc unit #62 2005 1/2 Ford					2	50,000					50,000		50,000		
Rplc unit #61 2006 1/2 Ford							2	50,000			50,000		50,000		
Rplc unit #78 2007 1/2 Ford									2	50,000	50,000		50,000		
											0				
Automatic Garbage Truck w Bins					2	750,000					750,000		750,000		
Rplc unit#84 2010 Vactor			1	350,000							350,000		350,000		
Rplc unit #97 2010 Hitachi Excavator							1	350,000			350,000		350,000		
Rplc unit #83 1995 3T Ford						200,000					200,000		200,000		
Rplc unit #87 1993 3T Ford		200,000									200,000		200,000		
Rplc Fire Cmd #1 2016					1	65,000					65,000		65,000		
Rplc unit #99 2012 JD Loader									1	235,000	235,000		235,000		
											0				
											0				
											0		0		0
											0				
											0				
Computer equipment	2	10,000	2	5,000	2	5,000	2	5,000	2	10,000	35,000		35,000		
Wellness equipment	3	7,500	3	7,500	3	7,500	3	7,500	3	7,500	37,500		37,500		
											0				
											0				
											0				
		267,500		412,500		1,077,500		412,500		302,500	**2,472,500**	0	2,472,500	0	0

SOURCE OF FUNDS - ANNUAL						**TOTAL**
OPERATING						0
RESERVES	267,500	412,500	1,077,500	412,500	302,500	2,472,500
BORROWING						0
OTHER						0
TOTAL	0	0	0	0	0	**2,472,500**

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____20__
	_____ (Chief Administrative Officer)

Taxation - Examples

Mill rates	Residential 2020	Residential 2021	Residential Change	Commercial 2020	Commercial 2021	Commercial Change
School						
KSD	15.000	14.940	(0.060)	15.000	14.940	(0.060)
Provincial				8.828	8.809	(0.019)
Municipal						
Debentures	2.580	2.566	(0.014)	2.580	2.566	(0.014)
Deficit	-	1.386	1.386	-	1.386	1.386
Reserves (LR Planning)	2.360	1.830	(0.530)	2.360	1.830	(0.530)
At Large	31.300	32.180	0.880	31.300	32.180	0.880
Total	51.240	52.902	1.662	60.068	61.711	1.643
% Increase			3.2%			2.7%
% Increase w/o recovery			0.7%			0.6%

Taxes

Total Assessment	Residential 2020	Residential 2021	Residential Change	Commercial 2020	Commercial 2021	Commercial Change
50,000	1,153	1,190	37	1,952	2,006	53
100,000	2,306	2,381	75	3,904	4,011	107
150,000	3,459	3,571	112	5,857	6,017	160
200,000	4,612	4,761	150	7,809	8,022	214
300,000	6,917	7,142	224	11,713	12,034	320
400,000	9,223	9,522	299	15,618	16,045	427
500,000	11,529	11,903	374	19,522	20,056	534
750,000	17,294	17,854	561	29,283	30,084	801
1,000,000	23,058	23,806	748	39,044	40,112	1,068
5,000,000	115,290	119,030	3,740	195,221	200,561	5,340
10,000,000	230,580	238,059	7,479	390,442	401,122	10,680
20,000,000	461,160	476,118	14,958	780,884	802,243	21,359
School tax % of total tax	29.3%	28.2%		39.7%	38.5%	
Municipal tax % of total tax	70.7%	71.8%		60.3%	61.5%	

Mill rates by Year

Year	Provincial School	KSD	Deben	Municipal	Total	Assessment
2021	8.809	14.940	2.566	35.396	61.711	197,245,870
2020	8.828	15.000	2.580	33.660	60.068	197,061,540
2019	9.77	17.30	3.31	32.94	63.32	193,018,150
2018	9.77	17.54	3.31	31.06	61.68	192,228,240
2017	10.50	17.34	3.24	29.96	61.04	197,143,430
2016	10.50	17.34	3.24	29.96	61.04	196,876,450
2015	11.61	20.70	3.76	35.78	71.85	166,997,490
2014	11.39	20.05	3.79	35.78	71.01	168,203,750
2013	11.83	22.36	4.63	40.83	79.65	144,930,020
2012	11.36	21.63	3.58	38.88	75.45	143,830,140
2011	12.33	22.60	3.69	37.80	76.42	135,810,050