



THE FINANCIAL PLAN

Town of The Pas

For the Year 2016

Approved
April 11, 2016

| | | ATTACHED | NOT APPLICABLE |
|---------|---|-------------------------------------|-------------------------------------|
| Page 1 | General Operating Fund - Budgeted Revenue and Expenditure | <input type="checkbox"/> | <input type="checkbox"/> |
| Page 2 | General Operating Fund - Budgeted Other Revenue and Transfers | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 3 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 4 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 5 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 6 | Utility Operating Fund - Budgeted Revenue and Expenditure | | |
| | Utility of <u>Town of The Pas</u> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| | Utility of _____ | <input type="checkbox"/> | <input type="checkbox"/> |
| | Utility of _____ | <input type="checkbox"/> | <input type="checkbox"/> |
| Page 7 | Local Urban District - Budgeted Revenue and Expenditure | | |
| | L.U.D. of _____ | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| | L.U.D. of _____ | <input type="checkbox"/> | <input type="checkbox"/> |
| | L.U.D. of _____ | <input type="checkbox"/> | <input type="checkbox"/> |
| Page 8 | Calculation of Tax Levies | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 9 | Sundry Revenue and Expenditure Analysis | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 10 | Rural Area and General Municipal Requirements | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 11 | General Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 12 | Utility Operating Fund - Debenture Debt Charges | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 13 | Capital Budget (Current Year) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 14 | Capital Expenditure Program (Subsequent Five Years) Town of The Pas Airport | <input checked="" type="checkbox"/> | <input type="checkbox"/> |



GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Town of The Pas
For the Year 2016

REVENUE

| | **pre-adjustment, unaudited financial statements | | | |
|--|--|-----------------------------|-------------------------------|-------------------------------|
| | Last Year Budgeted 2015 | Last Year Actual 2015 | This Year Budgeted 2016 | Next Year Budgeted 2017 |
| Total Tax Levy - Page 8 | 9,045,508 | 9,051,071 | 9,111,757 | 9,272,912 |
| Total Grants in Lieu of Taxes - Page 8 | 1,650,279 | 1,650,279 | 1,480,655 | 1,514,090 |
| Sub-total | 10,695,787 | 10,701,350 | 10,592,411 | 10,787,002 |
| School Requisitions (deduct) - Page 8 | 3,990,692 | 3,990,692 | 3,962,002 | 4,080,862 |
| Municipal Taxes and Grants in Lieu of Taxes | 6,705,095 | 6,710,658 | 6,630,409 | 6,706,140 |
| Other Revenue - Page 2 | 3,371,351 | 3,122,913 | 3,384,071 | 3,376,382 |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 300,000 | 300,000 | 300,000 | 300,000 |
| Total Municipal Revenue | 10,376,446 | 10,133,571 | 10,314,480 | 10,382,522 |

EXPENDITURE

| | Last Year Budgeted 2015 | Last Year Actual 2015 | This Year Budgeted 2016 | This Year Budgeted 2017 |
|--|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| General Government Services | 1,718,919 | 1,563,217 | 1,580,585 | 1,627,831 |
| Protective Services | 2,608,254 | 3,016,767 | 2,698,127 | 2,698,127 |
| Transportation Services | 1,939,456 | 2,039,986 | 2,051,224 | 2,045,309 |
| Environmental Health Services | 419,865 | 416,737 | 423,309 | 423,309 |
| Public Health and Welfare Services | 86,559 | 85,353 | 94,398 | 94,398 |
| Environmental Development Services | 0 | 669 | 0 | 0 |
| Economic Development Services | 0 | 4,622 | 500 | 500 |
| Recreation and Cultural Services | 1,399,139 | 1,392,007 | 1,319,415 | 1,345,215 |
| Fiscal Services | 718,079 | 748,097 | 718,079 | 718,079 |
| Transfers - Deficit Recovery - Page 9 | | | 0 | 0 |
| - To Reserves - Page 5 | 1,487,500 | 1,284,844 | 1,429,123 | 1,429,123 |
| Total Basic Expenditure | 10,377,771 | 10,552,300 | 10,314,761 | 10,381,891 |
| Allowance For Tax Assets - Page 8 | (1,326) | (1,326) | (281) | 630 |
| Total Municipal Expenditure | 10,376,445 | 10,550,974 | 10,314,480 | 10,382,521 |
| Net Operating Surplus (Deficit) | 1 | (417,403) | (0) | 0 |

Departmental Use Only

Adopted by Resolution of Council
By-Law 4546

Monday, April 11, 2016

Cynthia Morris
(Head of Council)

[Signature]
(Chief Administrative Officer)

GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS

Town of The Pas
For the Year 2016

| | | Last Year Budgeted 2015 | Last Year Actual 2015 | This Year Budgeted 2016 | Next Year Budgeted 2017 |
|---|--------------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| Other Revenue | | | | | |
| Taxes Added | | 36,000 | 28,411 | 36,000 | 36,000 |
| Licenses | - Animal | 1,200 | 1,790 | 1,500 | 1,500 |
| | - Bicycle | | 1,790 | | |
| | - Business | 11,000 | 115 | 12,000 | 12,000 |
| | - Other | | | | |
| Permits | - Building | 2,000 | 2,265 | 10,000 | 10,000 |
| | - Other | | | | |
| Fines | | 50,000 | 45,684 | 55,000 | 55,000 |
| Sales of Service | - General Government | 31,000 | 18,232 | 31,000 | 31,000 |
| | - Protective | 98,050 | 123,970 | 98,050 | 98,050 |
| | - Transportation | 65,000 | 58,456 | 65,000 | 65,000 |
| | - Environmental Health | 226,500 | 203,658 | 226,500 | 226,500 |
| | - Public Health and Welfare | 43,500 | 69,140 | 43,500 | 43,500 |
| | - Environmental Development | | | | |
| | - Economic Development | 0 | | 0 | 0 |
| | - Recreation and Culture | | | | |
| | - Other | | | | |
| | - Sundry | | | | |
| Sales of Goods | | | | | |
| Rentals | | | | | |
| Concessions and Franchises | | | | | |
| Returns from Investments | | 75,000 | 21,686 | 75,000 | 75,000 |
| Tax and Redemption Penalties | | 85,000 | 201,887 | 85,000 | 85,000 |
| Development and Dedication Fees | | | | | |
| Municipal Programs Grant | | 24,170 | 24,170 | 24,170 | 24,170 |
| General Assistance Grant | | 874,542 | 874,542 | 874,542 | 874,542 |
| Conditional Transfers | - Federal Government | | | | |
| | Fed Gas Tax | 305,042 | 141,779 | 297,773 | 297,773 |
| (Page 9) | - Provincial Government | 168,647 | 179,452 | 168,647 | 168,647 |
| | - Green Manitoba & Sustain Dev Innov | 50,000 | 20,000 | 50,000 | 50,000 |
| | - Other | 233,000 | | 240,689 | 233,000 |
| | - Other | 0 | | 0 | 0 |
| Other Income | Accommodation Tax | 175,000 | 144,696 | 175,000 | 175,000 |
| | Miscellaneous | 66,000 | 31,095 | 66,000 | 66,000 |
| | Grants from partners - MB games bid | 0 | | 0 | 0 |
| | Lot sales | 100,000 | 28,250 | 100,000 | 100,000 |
| | Gain on asset disposals | 0 | | 0 | 0 |
| | MB Hydro Powersmart | 0 | | 3,000 | 3,000 |
| | Library | 0 | | 0 | 0 |
| | Airport | 650,700 | 901,845 | 645,700 | 645,700 |
| Total Other Revenue - Page 1 | | 3,371,351 | 3,122,913 | 3,384,071 | 3,376,382 |
| Transfers From | - Accumulated Surplus | 300,000 | 300,000 | 300,000 | 300,000 |
| | - Reserves (Page 13) | 0 | | 0 | 0 |
| Total Transfers - Page 1 | | 300,000 | 300,000 | 300,000 | 300,000 |
| TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8 | | 3,671,351 | 3,422,913 | 3,684,071 | 3,676,382 |



BUDGETED EXPENDITURE

Town of The Pas
For the Year 2016

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| GENERAL GOVERNMENT SERVICES | | | | |
| Legislative | 78,790 | 110,522 | 87,612 | 87,612 |
| General Administrative | | | | |
| Chief Administrative Officer and Staff | 679,797 | 590,757 | 648,952 | 661,931 |
| Office | 127,200 | 130,428 | 127,200 | 127,200 |
| Legal | 36,000 | 26,915 | 36,000 | 36,000 |
| Audit | 13,230 | 13,230 | 13,230 | 13,230 |
| Assessment | 73,530 | 73,530 | 73,530 | 73,530 |
| Taxation | 7,500 | 16,847 | 16,000 | 7,500 |
| Other General Government | | | | |
| Elections | 3,500 | 868 | 3,500 | 3,500 |
| Conventions | 15,000 | 1,274 | 10,500 | 10,500 |
| Damage Claims and Liability Insurance | 11,600 | 11,732 | 11,600 | 11,600 |
| Intergovernmental Relations | 6,090 | 5,064 | 6,090 | 6,090 |
| Grants - General | 362,580 | 362,008 | 270,339 | 312,839 |
| Other General Government-Sundry | 172,633 | 81,201 | 145,391 | 172,510 |
| Other General Government-Civic Centre | 174,719 | 182,091 | 173,891 | 173,891 |
| Past-Service Pension Payments | | | | |
| Unallocated Employee Benefits | | | | |
| SUB-TOTAL GENERAL GOVERNMENT SERVICES | 1,762,169 | 1,606,467 | 1,623,835 | 1,671,081 |
| Recoveries (deduct) - Utilities | 43,250 | 43,250 | 43,250 | 43,250 |
| TOTAL GOVERNMENT SERVICES - TO PAGE 1 | 1,718,919 | 1,563,217 | 1,580,585 | 1,627,831 |
| PROTECTIVE SERVICES | | | | |
| Police | 2,202,500 | 2,543,832 | 2,222,684 | 2,222,684 |
| Fire | 335,390 | 406,715 | 409,877 | 409,877 |
| Emergency Measures | | | | |
| Emergency Measures Organization | | | | |
| Flood Control | 4,000 | 2,685 | 4,000 | 4,000 |
| Ambulance Services | | | | |
| Other - 911 Services | 25,990 | 26,195 | 26,700 | 26,700 |
| Other Protection | | | | |
| Building Inspection | 16,539 | 16,539 | 10,000 | 10,000 |
| Electrical Inspection | | | | |
| Plumbing Inspection | | | | |
| Other Safety Inspections | | | | |
| License Inspection | | | | |
| Animal and Pest Control | 23,835 | 20,803 | 24,866 | 24,866 |
| Other - Traffic Services | | | | |
| Other _____ | | | | |
| TOTAL PROTECTIVE SERVICES - TO PAGE 1 | 2,608,254 | 3,016,767 | 2,698,127 | 2,698,127 |
| TRANSPORTATION SERVICES | | | | |
| Road Transport | | | | |
| Administration | | | | |
| Engineering | 226,657 | 228,435 | 264,711 | 270,005 |
| Roads and Streets | | | | |
| Unallocated Costs | | | | |
| - Wages and Benefits | 303,612 | 268,412 | 283,012 | 288,672 |
| - Equipment Fuel | | | | |
| - Equipment Repairs and Maintenance | | | | |
| - Equipment Insurance and Registration | | | | |
| - Workshop and Yard Operations | 211,450 | 306,040 | 244,269 | 244,269 |
| Road Construction and Maintenance | | | | |
| - Labour | 42,994 | 54,503 | 37,841 | 38,598 |
| - Materials | 23,000 | 55,382 | 23,000 | 23,000 |
| - Rentals | | | 6,620 | 6,620 |
| - Equipment | 6,900 | 0 | 6,900 | 6,900 |
| Transportation Services Sub-Total Forward to Page 4 | 814,613 | 912,772 | 866,354 | 878,065 |



BUDGETED EXPENDITURE

Town of The Pas
For the Year 2016

Transportation Services Sub-Total Forward from Page 3

Sidewalks and Boulevards
Ditches and Road Drainage
Storm Sewers
Street Cleaning
Snow and Ice Removal - Labour
 - Materials
 - Rentals
 - Equipment

Bridges
Street Lighting
Traffic Services
Parking
Other Road Transport
Airport
Other Transportation Services

| Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|-----------------------|---------------------|-----------------------|-----------------------|
| 814,613 | 888,772 | 866,354 | 860,438 |

| | | | |
|---------|---------|---------|---------|
| 35,501 | 5,014 | 36,518 | 36,518 |
| 84,084 | 19,982 | 85,854 | 85,854 |
| 0 | | 0 | 0 |
| 45,204 | 37,687 | 46,224 | 46,224 |
| 115,778 | 112,617 | 119,808 | 122,204 |
| 16,894 | 17,112 | 16,894 | 16,894 |
| | | | |
| 40,826 | 35,535 | 40,826 | 40,826 |
| | | | |
| 119,000 | 119,977 | 119,000 | 119,000 |
| 33,551 | 26,362 | 34,213 | 34,213 |
| | | | |
| 0 | | 0 | 0 |
| 634,005 | 776,928 | 685,535 | 685,535 |
| | | | |

TOTAL TRANSPORTATION SERVICES - TO PAGE 1

| | | | |
|-----------|-----------|-----------|-----------|
| 1,939,456 | 2,039,986 | 2,051,224 | 2,045,309 |
|-----------|-----------|-----------|-----------|

ENVIRONMENTAL HEALTH SERVICES

Garbage and Waste Collection
 Garbage Collection
 Nuisance Grounds
Other Environmental Health
 Municipal Wells
 Public Rest Rooms
 Other - Landfill Closure expense

| | | | |
|---------|---------|---------|---------|
| 223,097 | 192,451 | 193,327 | 193,327 |
| 168,939 | 196,457 | 202,153 | 202,153 |

| | | | |
|--------|--------|--------|--------|
| | | | |
| | | | |
| 27,829 | 27,829 | 27,829 | 27,829 |

TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1

| | | | |
|---------|---------|---------|---------|
| 419,865 | 416,737 | 423,309 | 423,309 |
|---------|---------|---------|---------|

PUBLIC HEALTH AND WELFARE SERVICES

Public Health
 Health Unit
 Cemeteries
 Other _____
Medical Care
 Medical Officer
 Other _____
Hospital Care
 Hospital Care
 Other _____
Social Assistance
 Social Assistance
 Other _____

| | | | |
|--------|--------|--------|--------|
| | | | |
| 86,559 | 85,353 | 94,398 | 94,398 |
| | | | |

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|--|--|--|--|
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|--|--|--|--|
| | | | |
| | | | |

TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1

| | | | |
|--------|--------|--------|--------|
| 86,559 | 85,353 | 94,398 | 94,398 |
|--------|--------|--------|--------|

ENVIRONMENTAL DEVELOPMENT SERVICES

 Planning and Zoning
Community Development
 General Land Assembly
 Urban Renewal
 Beautification and Land Rehabilitation
 Urban Area Weed Control
 Grant
 Other _____

| | | | |
|--|--|--|--|
| | | | |
|--|--|--|--|

| | | | |
|---|-----|--|--|
| | | | |
| | | | |
| | | | |
| 0 | 669 | | |
| | | | |
| | | | |

TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1

| | | | |
|---|-----|---|---|
| 0 | 669 | 0 | 0 |
|---|-----|---|---|



UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Town of The Pas
For the Year 2016

REVENUE

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|--------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| WATER CONSUMER SALES | - Residential | 866,420 | 858,730 | 866,420 | 866,420 |
| | - Commercial and Bulk | 183,279 | 177,637 | 183,279 | 183,280 |
| | - Industrial | 354,806 | 369,719 | 354,806 | 354,806 |
| | - Federal and Provincial | | | | |
| | - Municipal and Schools | | | | |
| SEWER SERVICE CHARGES | - Residential | 487,813 | 476,558 | 487,813 | 487,814 |
| | - Commercial | | | | |
| <hr/> | | | | | |
| Discounts, Refunds and Cancellations | | | | | |
| <hr/> | | | | | |
| Net Consumer Revenue - Sub Total | | | | | |
| | | 1,892,318 | 1,882,644 | 1,892,318 | 1,892,320 |
| <hr/> | | | | | |
| Penalties | | 45,138 | 26,035 | 45,138 | 45,138 |
| Hydrant Rentals | | 26,700 | 26,700 | 26,700 | 26,700 |
| Installation Service | | | | | |
| Connection Revenue - Net | | | 775 | | |
| Provincial Grants | | | | | |
| Other Revenue | | 2,711 | 5,322 | 2,711 | 2,710 |
| Transfer from Revenue Fund - Page 5 | | 0 | 0 | 0 | 0 |
| Transfer from Reserves - Utility - Page 13 | | 0 | 0 | 182,733 | 0 |
| Transfer from Accumulated Surplus | | 0 | 0 | 0 | 0 |
| <hr/> | | | | | |
| TOTAL REVENUE | | 1,966,867 | 1,941,476 | 2,149,600 | 1,966,868 |

EXPENDITURE

| | | | | | |
|--|--|-----------|-----------|-----------|-----------|
| WATER SUPPLY | | | | | |
| Administration | | 303,064 | 315,938 | 364,922 | 303,063 |
| Customer Billings and Collections | | 41,535 | 21,251 | 21,826 | 41,535 |
| Purification and Treatment | | 258,884 | 342,365 | 283,257 | 258,884 |
| Water Purchases | | | | | |
| Service of Supply | | 126,937 | 139,545 | 126,937 | 126,936 |
| Transmissions and Distribution | | 451,966 | 432,418 | 451,966 | 451,968 |
| Other Water Supply Costs | | 25,924 | 23,904 | 25,924 | 25,923 |
| Connections - Net Loss | | 26,877 | 18,465 | 26,877 | 26,877 |
| TOTAL | | 1,235,187 | 1,293,886 | 1,301,710 | 1,235,186 |
| <hr/> | | | | | |
| SEWAGE COLLECTION AND DISPOSAL | | | | | |
| Administration | | | | | |
| Sewage Collection System | | 109,355 | 74,079 | 109,355 | 109,355 |
| Sewage Lift Station | | 71,180 | 95,303 | 71,180 | 71,179 |
| Sewage Treatment and Disposal | | 49,753 | 68,573 | 49,753 | 49,752 |
| Other Sewage Collection and Disposal Costs | | | | | |
| Connections - Net Loss | | 38,883 | 20,270 | 38,883 | 38,883 |
| TOTAL | | 269,171 | 258,225 | 269,171 | 269,169 |
| <hr/> | | | | | |
| TRANSFER TO CAPITAL - Page 13 | | | | | 0 |
| <hr/> | | | | | |
| DEBENTURE DEBT CHARGES - Page 12 | | | | | 0 |
| <hr/> | | | | | |
| TRANSFERS | | | | | |
| Deficit Recovery, 2013 - Page 9 | | | | 182,733 | 0 |
| Transfer to Utility Reserve | | 300,000 | 300,000 | 325,000 | 300,000 |
| Transfer to _____ Reserve | | | | | |
| TOTAL | | 300,000 | 300,000 | 507,733 | 300,000 |
| <hr/> | | | | | |
| TOTAL EXPENDITURE | | 1,804,358 | 1,852,111 | 2,078,614 | 1,804,355 |
| <hr/> | | | | | |
| NET OPERATING SURPLUS (DEFICIT) | | 162,509 | 89,365 | 70,986 | 162,513 |

BUDGETED REVENUE AND EXPENDITURE

Town of The Pas L.U.D. of _____

For the Year 2016

EXPENDITURE

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| General Government Services | | | | |
| Legislative (Committee) | | | | |
| Transportation Services | | | | |
| Roads and Streets | | | | |
| Sidewalks and Boulevards | | | | |
| Ditches and Road Drainage | | | | |
| Street Cleaning | | | | |
| Snow and Ice Removal | | | | |
| Street Lighting | | | | |
| Other _____ | | | | |
| Total Transportation Services | 0 | 0 | 0 | 0 |
| Environmental Health Services | | | | |
| Garbage Collection | | | | |
| Nuisance Grounds | | | | |
| Total Environmental Health Services | 0 | 0 | 0 | 0 |
| Environmental Development Services | | | | |
| Weed Control | | | | |
| Other _____ | | | | |
| Total Environmental Development Services | 0 | 0 | 0 | 0 |
| Recreation and Cultural Services | | | | |
| Public Parks | | | | |
| Transfers | | | | |
| Deficit Recovery | | | | |
| Transfer to Capital | | | | |
| To Reserves | | | | |
| Total Transfers | 0 | 0 | 0 | 0 |
| Total Operating Expenditure | 0 | 0 | 0 | 0 |

REVENUE

| | | | | |
|---|--|--|--|--|
| Previous Years' Surplus | | | | |
| L.U.D. Revenues _____ | | | | |
| _____ | | | | |
| _____ | | | | |
| Amount required from Taxation - Page 5 and Page 8 | | | | |
| Municipal Other Revenues Allocated to L.U.D. | | | | |
| _____ | | | | |
| _____ | | | | |
| _____ | | | | |
| Tax Levy (Last Year Actual) | | | | |
| Total Operating Revenue | | | | |
| Net Operating Surplus (Deficit) | | | | |

| | | | |
|--|--|--|--|
| YEAR-TO-YEAR SUMMARY: | | | |
| Amount Required from Taxation | | | |
| Assessment (Taxable and Grant-in-Lieu) | | | |
| Mill Rate | | | |

| L.U.D. | MUNICIPALITY |
|----------------------|---------------------------------------|
| | _____ Reeve |
| _____ Chairperson | _____ Chief Administrative Officer |



For the Year 2016

Education (Requisition) Taxes:
Education Support Levy (ESL)
School Division Kelsey

Municipal Taxes:
Local Urban Districts

Debenture Debt Charges

Special Services Levies

Deficit Recovery

Reserve Funds

General Municipal

Total (Education + Municipal) Taxes

Expenditures

1

[illegible]0.918

| |
|--|
| |
|--|

[illegible]

| |
|--|
| |
|--|

| |
|---|
| 0 |
|---|

1007Mill Rate

1000

0.69

1

1000

1533

14

* Added to Total Tax Levy on page 1



SUNDRY REVENUE AND EXPENDITURE ANALYSIS

Town of The Pas
For the Year 2016

Part 1 - Grants in Lieu of Taxes

| Government or Agency | Assessment | | Mill Rate | Amount | Frontage | Total |
|---------------------------|------------------|-----------|-----------|---------|----------|---------|
| | Farm/Residential | Other | | | | |
| Corporate | | 30,160 | 72 | 2,172 | | 2,172 |
| HMQ Miscellaneous | 6,450 | | 60 | 387 | | 387 |
| Attorney General - Courts | | 3,761,750 | 72 | 270,846 | | 270,846 |
| Government Services | | 1,607,730 | 72 | 115,757 | | 115,757 |
| Conserv - Crown Land | 1,040 | 850 | 60 | 124 | | 124 |
| Conserv - Parks | | 5,200 | 72 | 374 | | 374 |
| Conserv - Operations | 23,360 | | 60 | 1,402 | | 1,402 |
| Conserv - Northern MB | 30,070 | 4,560 | 60 | 2,133 | | 2,133 |
| Highways Transportation | | 469,760 | 72 | 33,823 | | 33,823 |
| University College North | 922,100 | 6,546,430 | 60 | 526,669 | | 526,669 |
| MPIC | | 247,270 | 72 | 17,803 | | 17,803 |
| MB Housing | 9,433,600 | | 60 | 566,016 | | 566,016 |
| MB Hydro | | 673,930 | 72 | 48,523 | | 48,523 |
| HMQ (Can) Miscellaneous | 63,890 | 1,961,700 | 60 | 145,076 | | 145,076 |
| Freshwater Fish Marketing | | 105,430 | 72 | 7,591 | | 7,591 |
| Via Rail Canada Inc | 7,750 | 148,400 | 60 | 11,150 | | 11,150 |
| | | | | | | 0 |
| | | | | | | 0 |
| | | | | | | 0 |

Total - Pages 1, 8 1,749,844

Part 2 - Conditional Transfers and Grants

| Government or Agency | Purpose | Amount |
|----------------------|----------------------------|--------|
| Prov of MB | Communities Programs grant | 84,850 |
| Prov of MB | General Support | 83,797 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

Total - Page 2 168,647

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Total - Page 1 0

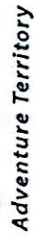
Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|---------------------------------|------|------|-----------------|---------|
| anticipated deficit of \$57,000 | 2013 | | Order No. 98/15 | 182,733 |
| | | | | |
| | | | | |
| | | | | |

Total - Page 6 182,733

**For the Year 2016**

| Part 2 - Calculation of Rural and At large Requirements | | | | |
|---|-----------------------|-------------|------------------|------------------|
| | Required Expenditures | | | Totals |
| | | Rural | At Large | |
| Total Basic Expenditures | | 0.00 | 10,314,761 | 10,314,761 |
| Less: Other Revenue Allocated | | | 3,384,071 | 3,384,071 |
| Nominal Surplus Allocation | | | 300,000 | 300,000 |
| Other Allocations | | | 0 | 0 |
| Business Fees | | | 14,482 | 14,482 |
| | | | | |
| <i>Sub-Totals</i> | <i>0.00</i> | <i>0.00</i> | <i>6,616,209</i> | <i>6,616,209</i> |
| Less: Required Expenditures | | | 718,079 | 718,079 |
| | | | | |
| General Municipal | 0.00 | 0.00 | 5,898,130 | 5,898,130 |
| Requirements | | Page 8 | Page 8 | |

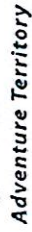


For the Year 2016

| | | | | | | |
|-----------|---------|-----------|---------|---------|---|---------|
| 5,176,111 | 464,493 | 4,711,618 | 253,586 | 718,079 | 0 | 718,079 |
|-----------|---------|-----------|---------|---------|---|---------|

| | |
|-----|----------|
| 337 | 01011111 |
|-----|----------|

[illegible]



Town of The Pas
For the Year 2016

Part 1 - Debenture Debt Charges

| | | | | | |
|------|------|------|------|------|------|
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

Part 2 - Summary (by area) - to be carried forward - Page 8

| | | |
|------|------|------|
| 0.00 | 0.00 | 0.00 |
|------|------|------|

For the Year 2016

Part 1 - CAPITAL EXPENDITURES

| Particulars of Expenditure | Estimated Total Cost | Borne by General Fund | Borne by Utility Fund | Borne by Reserves | Borne by Borrowing |
|--------------------------------------|-------------------------|--------------------------|--------------------------|----------------------|-----------------------|
| | 0 | 0 | | | |
| | | | | | |
| | 0 | 0 | | | |
| | | | | | |
| As Per Attached - page 13.2 reserves | 1,739,763 | | | 1,739,763 | |
| | | | | | |
| | | | | | |
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| | | | | | |
| | | | | | |
| | 1,739,763 | | | | |
| | TOTAL | 0 | | | |

Page 5

Page 6

Part 2

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

| Reserve Name and By-Law No. | General Fund Transfers | | Utility Fund Transfers | | Cash Resources |
|-----------------------------|------------------------|------------|------------------------|------------|------------------------------|
| | To Operating | To Capital | To Operating | To Capital | (Opening balance in Reserve) |
| Cemetery Improvement | | 14,050 | | | 13,369 |
| Civic Centre | | 16,500 | | | 3,992 |
| Computer Replacement | | 16,700 | | | 15,481 |
| Infrastructure Renewal | | 45,000 | | | 492,971 |
| Library | | 5,000 | | | 17,895 |
| Museum | | 5,000 | | | 0 |
| Machinery Replacement | | 460,000 | | | 793,643 |
| Airport Capital Improvement | | 81,180 | | | 337,681 |
| Arena Renovation | | 28,000 | | | 32,662 |
| Bipole III CDI | | 88,500 | | | 334,502 |
| Community Enhancement | | 102,000 | | | 90,172 |
| Destination Marketing Fund | | 0 | | | 226,667 |
| Federal Gas Tax | | 489,600 | | | 1,658,033 |
| Fire Equipment Replacement | | 35,000 | | | 243,876 |
| Lakeside Development | | 0 | | | 127,632 |
| Waste Disposal Grounds | | 35,000 | | | 298,624 |
| Wellness Centre Equipment | | 20,000 | | | (803) |
| Winton Pool | | 0 | | | 50,879 |
| Utility Replacement | | 298,233 | | | 959,329 |
| | 0 | | | | |
| Page 2 | | 1,739,763 | | | |
| Part 1 | | | 0 | | |
| Page 6 | | | | 0 | |
| Part 1 | | | | | |

PART 3. BORROWING (Subject to Municipal Board Approval)

| PROPOSAL | TEMPORARY FINANCING | | | REPAYMENT | |
|----------------|---------------------|----------------|--------------|-----------|------|
| | Bank Loan | Operating Loan | Reserve Loan | Amount | Term |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| TOTAL - Part 1 | | | | 0 | |

Departmental Use Only

Adopted by Resolution of Council

Crista Merrill
(Head of Council)

2015

[Signature]
(Chief Administrative Officer)

2016 RESERVE WITHDRAWALS

| Reserve | Description | Opening | Appropriation | 2015 | 2015 | 2016 | 2016 | Closing |
|-----------------------|---|----------|---------------|----------|-----------|----------|----------|---------|
| | | Balance | | Budget | Carryover | Proposed | Approved | Balance |
| Cemetery | General grounds and road maintenance | | | - | | 1,550 | 1,550 | |
| | 3 grave runners (minimum 2) @ \$6,000 ea | | | - | | 18,000 | 12,000 | |
| | Trees (10 @ \$50) | | | - | | 500 | 500 | |
| | John Deere riding mower | | | - | | 6,000 | - | |
| | Total | 13,369 | 700 | 0 | 0 | 26,050 | 14,050 | 19 |
| Columbarium | Pre-sold vases to be purchased | | | - | | | - | |
| | | | | - | | | - | |
| | | | | - | | | - | |
| | Total | 14,200 | | 0 | 0 | 0 | 0 | 14,200 |
| Civic Centre | Main Breaker Distribution replacement | | | - | | | - | |
| | Front Door replacement w/ Autodoor (Grants applied) | | | - | | | - | |
| | Flag Pole | | | - | | | - | |
| | Back door replacement - awaiting quote - rough estimate | | | 3,000 | 3,000 | 5,000 | 8,000 | |
| | Electrical Panel replacement - outdated panel | | | 8,500 | 8,500 | 8,500 | 8,500 | |
| | Carpet replacement | | | - | | | - | |
| | Total | 3,992 | 12,600 | 11,500 | 11,500 | 13,500 | 16,500 | 92 |
| Computer | Laptops (3 ea) | | | - | | | 1,350 | |
| | Computer workstations (Airport replacement) | | | 2,000 | | | - | |
| | SCCM software - per lan | | | - | | | - | |
| | Firewall replacement (current is at end of life) | | | - | | 5,452 | 5,452 | |
| | Garage Telephone Upgrade | | | - | | 3,400 | 3,400 | |
| | Vadim Upgrade (year two of three year agreement) no additional fees | | | 6,498 | | 6,498 | 6,498 | |
| | Server Wellness centre | | | 2,900 | | | - | |
| | Total | 15,481 | 15,000 | 11,398 | 0 | 15,350 | 16,700 | 13,781 |
| Election Reserve Fund | establish fund for election purposes | | 5,000.00 | | | | - | |
| | Total | - | 5,000.00 | - | - | - | - | 5,000 |
| General | plug in for garage workers | | | - | | | - | |
| | Total | 79298.28 | 0 | - | - | - | - | 79,298 |
| Infrastructure | Renewal Project | | | - | | | - | |
| | Crosswalk lights 6th & Smith | | | 45,000.0 | 45,000 | 45,000 | 45,000 | |
| | Renewal Project Transfer from Utility | | | - | | | - | |
| | Compactor & screening bucket | | | - | | | - | |
| | Total | 492,971 | 100,000 | 45,000 | 45,000 | 45,000 | 45,000 | 547,971 |
| Land Development | | | | 0 | - | - | - | |
| Library | surveillance system | | | - | | 8,000 | - | |
| | Childrens area, Annex, upstairs lights | | | - | | 4,500 | - | |
| | Annex Carpet replacement | | | - | | 15,000 | - | |
| | Air quality testing | | | - | | 5,000 | 5,000 | |
| | Annex entrance renovation | | | 5,000 | 5,000 | 6,500 | - | |
| | Total | 17,895 | 7,500 | 5,000 | 5,000 | 39,000 | 5,000 | 20,395 |
| Museum Reserve | Brick Work | | | - | | 5,000 | 5,000 | |
| | Carpet | | | - | | 10,000 | - | |
| | | | | - | | | - | |
| | | | | - | | | - | |
| | | | 5,000 | - | - | 15,000 | 5,000 | - |
| Machinery Replacement | new Vactor Truck replace #84 | | | 0 | | | - | |
| | new Passenger Truck replace #73 with #67 | | | 0 | | | - | |
| | new Travel Van replace #75 with #68 | | | 0 | | | - | |
| | new 1/2 ton truck for Bylaw Enforcement Officer unit#59 | | | 0 | | | - | |
| | Upgrade Mechanics Truck Unit #65 | | | 0 | | 20,000 | 20,000 | |
| | Truck Box for Tandem Unit# 86 | | | 0 | | 20,000 | 20,000 | |
| | new grader less trade in old unit #98 | | | 0 | | | - | |
| | Skid Steer - Maintenance Request | | | 0 | | | - | |
| | Sweeper | | | 0 | | 265,000 | 265,000 | |
| | Animal Control Equipment | | | 0 | | 5,000 | 5,000 | |
| | Sidewalk Plow | | | 150,000 | 150,000 | 150,000 | 150,000 | |
| | Total | 793,643 | 356,000 | 150,000 | 150,000 | 460,000 | 460,000 | 689,643 |
| Sidewalk | | | | - | - | - | - | |

Sub Total Reserve Withdrawals \$ 1,351,550 \$ 496,800 \$ 222,898 \$ 211,500 \$ 613,900 \$ 562,250 1,286,100

2014 RESERVE WITHDRAWALS - REVENUE APPROPRIATED RESERVES

| Reserve | Description | Opening Balance | Appropriation | 2015 Revised | 2015 Carryover | 2016 Proposed | 2016 Revised | Closing Balance |
|------------------|--|-----------------|---------------|--------------|----------------|-----------------|--------------|-----------------|
| Airport Cap Imp | Aviation Fuel System Upgrade | | | - | | | - | |
| | Equipment - Bucket Truck - deicer | | | - | | | - | |
| | Airport Safety Improvements | | | | | 47,480 | 47,480 | |
| | Electrical panel rewiring | | | | | 1,500 | 4,000 | |
| | Painting and furniture | | | | | 4,000 | - | |
| | 2nd Airconditioning unit | | | | | 1,700 | 1,700 | |
| | Upgrade sewer lines - TBD | | | | | 10,000 | - | |
| | Terminal Parking Lot | | | | | 20,000 | - | |
| | Ramp services - Airside | | | | | 8,000 | 8,000 | |
| | Cold Storage Building | | | | | 30,000 | - | |
| | Replacement sand truck | | | | | | - | |
| | Sweeper | | | | | ACAP Submission | | |
| | Apron Rehab | | | | | | - | |
| | Parking Meter | | | | | | - | |
| | Terminal Building Bathroom Upgrades | | | 20,000 | 20,000 | 20,000 | 20,000 | |
| | Radio replacement in vehicles - Phase 2 | | | - | | | - | |
| | Air Conditioning Unit | | | 2,700 | | | - | |
| | New Storage Blding | | | - | | | - | |
| | Television for terminal building | | | 1,000 | | | - | |
| | Total | 337,681 | 80,000 | 23,700 | 20,000 | 142,680 | 81,180 | 336,501 |
| Arena Renovation | Mechanical Room safety devices upgrade to 2013 | | | 60,000 | - | | - | |
| | New Olympia Ice resurfacer | | | - | | | - | |
| | Door frame front entry | | | - | | | - | |
| | Auto flushers | | | - | | | - | |
| | Arena Floor replacement | | | - | | | - | |
| | Outdoor Shed - heated | | | - | | | - | |
| | Digital Sign - Improvement to existing | | | 5,000 | 5,000 | 5,000 | 5,000 | |
| | Floor Scrubber | | | - | | | - | |
| | Senior seating | | | 5,000 | | | - | |
| | Hot water tank - Arena | | | - | | 12,000 | 15,000 | |
| | Concession Hood vent replacement | | | 8,000 | 8,000 | 8,000 | 8,000 | |
| | Change room floor replacement | | | - | | | - | |
| | HVAC system dehumidification unit | | | - | | ?? | - | |
| | gravel | | | - | | | - | |
| | fencing | | | - | | | - | |
| | Total | 32,662 | 10,000 | 78,000 | 13,000 | 25,000 | 28,000 | 14,662 |

| | | | | | | | | |
|---|---|--------------|--------------|--------------|------------|--------------|--------------|-----------|
| Bipole III CDI | Fesiability Study (50% paid by Hydo) | | | - | | | 6,000 | |
| | Outdoor rink (base) | | | 20,000 | | | - | |
| | Tot Lot drainage and level | | | 40,000 | 40,000 | | - | |
| | Tot Lot replacement of smail structures | | | 10,000 | 10,000 | | - | |
| | Devon West Park replacement of benches | | | 10,000 | 10,000 | | - | |
| | Centennial Park Draninge & level | | | | | | - | |
| | Centennial Diamond dralange and base testing | | | 5,000 | 5,000 | 5,000 | 5,000 | |
| | Centennial Diamond Drainage & level out field | | | | | | - | |
| | Centennial Diamond fencing entire field | | | | | 35,000 | 35,000 | |
| | Arena 1 Diamond fencing entire field | | | | | 35,000 | 35,000 | |
| | Centennial Diamond cover dugouts & new benches | | | | | | - | |
| | Centennial Diamond parking tot renewal | | | 10,000 | 10,000 | | - | |
| | Kinsmen Diamond fence repairs/replacement | | | 7,500 | 7,500 | 7,500 | 7,500 | |
| | Kinsmen Diamond cover dugouts | | | 5,000 | 5,000 | | - | |
| | Flourescent lighting replacment - Civic Center | | | 10,000 | | | - | |
| Community Enhancement | Winton Pool Roof Replacement (2015 - 5,000, 2016 - 300,000) | | | 5,000 | | | - | |
| | LED lights ice surface - Arena | | | 18,000 | | | - | |
| | | 334,502 | 233,000 | 140,500 | 87,500 | 82,500 | 88,500 | 479,002 |
| | OCN Blizzard - moved to operating | | | 5,000 | | 5,000 | - | |
| | Grants - The Pas Arts Council - moved to operating | | | 4,000 | | 5,000 | - | |
| | The Pas Arts Council deficit management | | | (0) | | | - | |
| | Golden Agers - Christmas Party - moved to operating | | | 500 | | 500 | - | |
| | Citizens on Patrol - graffiti program - moved to operating | | | 500 | | 500 | - | |
| | Trappers Festival - moved to operating | | | 750 | | 750 | - | |
| | Trappers Festival - additional grant | | | 6,000 | | | - | |
| | Trappers Festival - Insurance premium - moved to operating | | | 2,009 | | 2,009 | - | |
| | The Pas School Reunion Committee | | | 1,000 | | | - | |
| | Northern Juried Art Show - moved to operating | | | | | 2,500 | - | |
| | The Pas Minor Hockey - Provincial tournament | | | - | | | - | |
| | Economic Development | | | - | | 10,000 | 10,000 | |
| Destination Marketing | festive lighting - from Vince's budget | | | - | | | - | |
| | trappers festival - from Vince's budget | | | - | | | - | |
| | CDC | | | - | | 92,000 | 92,000 | |
| | fish shack operating - from KRC budget | | | - | | | - | |
| | | 90,172 | 87,500 | 19,759 | - | 16,259 | 102,000 | 75,572 |
| | Community Development Corp | | | - | - | | - | |
| | Transfer to Lakeside Development returned | | | 90,000 | 0 | | 0 | |
| | Total | 226,667 | 87,500 | 90,000 | - | - | - | 314,167 |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Federal Gas Tax | Bell Avenue Lift Station (carry over from utility reserve) | | | - | | - | 75,000 | |
| | Intake Screen and Sstructure (carry over from utility reserve) | | | - | | | 75,000 | |
| | Crosswalk lights 6th & Smith | | | | | 45,000 | 45,000 | |
| | Lagoon Study (carry over from utility reserve) | | | - | | | 40,000 | |
| | Recycle Center Funding (Capital Portion) | | | - | | 9,000 | 9,000 | |
| | Replace Roof over old CI Room (carry over from utility reserve) | | | - | | | 150,000 | |
| | Stone Orchard Software | | | | | | 15,600 | |
| | WTP - Lighting Upgrade | | | | | | 25,000 | |
| | Garage - Lighting Upgrade | | | | | | 15,000 | |
| | CBOP Feasibility Study | | | | | | - | |
| | Civic Center, WTP, Library | | | | | | 30,000 | |
| | Wellness Center, Arena, Curling Club | | | | | | 10,000 | |
| | Total | 1,658,033 | 297,773 | 100,000 | - | 54,000 | 489,600 | 1,466,206 |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Fire Equipment Replacement | Garage/Storage building | | | - | | | - | |
| | Infrared Camera | | | - | | | - | |
| | Port a count - fit tester | | | - | | | - | |
| | Gas detection equipment | | | - | | | - | |
| | Training Grounds Equipment Upgrade | | | - | | | - | |
| | Training Grounds Tower Upgrade | | | 10,000 | 10,000 | 10,000 | 10,000 | |
| | Training Grounds sewer & water | | | - | | | - | |
| | Equipment replacement | | | 20,000 | | | - | |
| | Tanker - used | | | - | | | - | |
| | Smail equipment budget | | | 25,000 | - | 25,000 | 25,000 | |
| | Command 1 Replacement | | | 70,000 | | | - | |
| | Equipment Replacement | | | 12,000 | | | - | |
| | Total | 243,876 | 90,050 | 137,000 | 10,000 | 35,000 | 35,000 | 298,926 |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Lakeside Development | Lakeside subdivision and development | | | - | - | | - | |
| | Return to Destination Marketing Reserve | | | (90,000) | - | | - | |
| | Total | 127,632 | | (90,000) | - | - | - | 127,632 |
| Waste Disposal Grounds | Super Landfill Study | | | 35,000 | 35,000 | 35,000 | 35,000 | |
| | Compactor | | | - | | | - | |
| | Landfill fencing and wells | | | - | | | - | |
| | Composting | | | - | | | - | |
| | Total | 298,624 | 131,500 | 35,000 | 35,000 | 35,000 | 35,000 | 395,124 |
| Wellness Centre Equipment - new equipment replacement | | | | | | | | |
| | Air balancing | | | 20,000 | | 20,000 | 20,000 | |
| | | | | 3,000 | | | - | |
| | | (803) | 21,400 | 48,000 | - | 20,000 | 20,000 | 597 |
| Winton Pool | | | | | | | | |
| | Flooring replacement - change rooms 50% | | | - | | - | - | |
| | Benches replacement - change rooms 50% | | | - | | - | - | |
| | Shower curtains | | | - | | - | - | |
| | Door replacement 50% | | | - | | - | - | |
| | Stair Tread replacement | | | - | | - | - | |
| | 2 new cameras-exterior -per memo of Feb 28/13 | | | - | | - | - | |
| | Exhaust fan relocation | | | - | | - | - | |
| | Floor scrubber | | | - | | - | - | |
| | Floor in filter room | | | - | | - | - | |
| | Radio system | | | - | | - | - | |
| | Robotic pool vacuum | | | - | | - | - | |
| | Door replacement pool deck | | | - | | - | - | |
| | Bathroom door & Frame replacement | | | - | | - | - | |
| | Total | 50,879 | 10,000 | 5,000 | - | - | - | 60,879 |
| | Sub Total Reserve Withdrawals | \$ 3,399,924 | \$ 1,048,723 | \$ 586,959 | \$ 165,500 | \$ 410,439 | \$ 879,280 | 3,569,367 |
| | Sub Total Reserve Withdrawals | \$ 4,751,474 | \$ 1,545,523 | \$ 809,857 | \$ 377,000 | \$ 1,024,339 | \$ 1,441,530 | 4,855,467 |
| Utility Replacement | | | | | | | | |
| | Water Meter replacement with RF meters | | | 83,000 | | 88,000 | 88,000 | |
| | Deficit Recovery 2013 (Order No. 98/15) | | | - | | 182,733 | 182,733 | |
| | Emergency Trailer & tower | | | - | | | - | |
| | Replace Roof over old CI Room | | | 150,000 | | 150,000 | - | |
| | Replace Stack at WTP | | | - | | | - | |
| | Intake Screen and Sstructure | | | - | | 75,000 | - | |
| | Lagoon Study | | | - | | 100,000 | - | |
| | Renewal project | | | - | | | - | |
| | New WTP mixer | | | - | | | - | |
| | 2 Mag Meters | | | - | | 24,000 | 24,000 | |
| | Lagoon dredging | | | - | | | - | |
| | New turbidmeter | | | - | | 3,500 | 3,500 | |
| | Outfall at Bell Lifestation Replacement | | | 75,000 | 75,000 | 75,000 | - | |
| | Bell Lift Station Abostos Removal | | | 17,500 | | | - | |
| | Total | \$ 959,329 | \$ 325,000 | \$ 305,500 | \$ 75,000 | \$ 698,233 | \$ 298,233 | 986,096 |
| | Total Reserve Withdrawals | \$ 5,710,803 | \$ 1,870,523 | \$ 1,115,357 | \$ 452,000 | \$ 1,722,572 | \$ 1,739,763 | 5,841,563 |



FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Town of The Pas

| PURPOSE | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) | | | | | SOURCE OF FUNDS | | | |
|-----------------------------|---|-----------|-----------|---------|---------|-----------------|-----------|-----------|-----------|
| | 2017 | 2018 | 2019 | 2020 | 2021 | Total | Operating | Reserves | Borrowing |
| Cemetery | | | | | | 0 | | 0 | |
| Civic Centre | | | | | | 0 | | 0 | |
| Computer Replacement | 15,500 | 12,000 | 7,000 | 12,500 | 9,000 | 56,000 | | 56,000 | |
| Fuel Tank Replacement | | | | | | 0 | | 0 | |
| General | | | | | | 0 | | 0 | |
| Infrastructure Renewal | 500,000 | 500,000 | 333,334 | 0 | 0 | 1,333,334 | | 1,333,334 | |
| Library | | | | | | 0 | | 0 | |
| Machinery & Equipment | 284,000 | 217,000 | 175,000 | 265,000 | 194,000 | 1,135,000 | | 1,135,000 | |
| Parks & Playgrounds | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | |
| Sidewalk Renewal | | | | | | 0 | | 0 | |
| Waterfront (S River) | | | | | | 0 | | 0 | |
| Streets | 500,000 | 500,000 | 333,333 | 0 | 0 | 1,333,333 | | 0 | |
| Airport Capital Improvement | 100,000 | 30,000 | 0 | 0 | 0 | 130,000 | | 30,000 | |
| Arena Renovation | | | | | | 0 | | 0 | |
| Bipole III CDI | 155,000 | 59,000 | 44,000 | 84,000 | 0 | 342,000 | | 342,000 | |
| Community Enhancement | | | | | | 0 | | 0 | |
| Destination Marketing | | | | | | 0 | | 0 | |
| Federal Gas Tax | 149,000 | 10,000 | 0 | 0 | 0 | 159,000 | | 159,000 | |
| Fire Equipment Replacement | 35,000 | 40,000 | 35,000 | 300,000 | 225,000 | 635,000 | | 635,000 | |
| Lakeside Development | | | | | | 0 | | 0 | |
| Waste Disposal Grounds | | | | | | 0 | | 0 | |
| Wellness Centre Equipment | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | | 50,000 | |
| Winton Pool | | | | | | 0 | | 0 | |
| Utility Replacement | 590,000 | 500,000 | 333,333 | 0 | 0 | 1,423,333 | | 90,000 | |
| Museum | 39,000 | 100,000 | 100,000 | 40,000 | 0 | 279,000 | 234,000 | | |
| Totals | 2,377,500 | 1,978,000 | 1,371,000 | 711,500 | 438,000 | 6,876,000 | 234,000 | 3,830,334 | 0 |
| | | | | | | | | | 1,333,333 |
| SOURCE OF FUNDS - ANNUAL | | | | | | | | | |
| OPERATING | 39,000 | 100,000 | 100,000 | 40,000 | 0 | 279,000 | | | |
| RESERVES | 2,338,500 | 1,878,000 | 1,271,000 | 671,500 | 438,000 | 6,597,000 | | | |
| BORROWING | | | | | | 0 | | | |
| OTHER | | | | | | 0 | | | |
| TOTAL | 2,377,500 | 1,978,000 | 1,371,000 | 711,500 | 438,000 | 6,876,000 | | | |
| TOTAL | | | | | | | | | |
| OPERATING | 39,000 | 100,000 | 100,000 | 40,000 | 0 | 279,000 | | | |
| RESERVES | 2,338,500 | 1,878,000 | 1,271,000 | 671,500 | 438,000 | 6,597,000 | | | |
| BORROWING | | | | | | 0 | | | |
| OTHER | | | | | | 0 | | | |
| TOTAL | 2,377,500 | 1,978,000 | 1,371,000 | 711,500 | 438,000 | 6,876,000 | | | |

| | |
|------------------------|---|
| Departmental Use Only | Adopted by Resolution of Council (Head of Council) <i>Christy Morin</i> |
| Monday, April 11, 2016 | (Chief Administrative Officer) <i>[Signature]</i> |